Under the Paperwork Reduction Act of 1995, no persons are requ d to respond to a collection of information unless it displays a valid OMB control number TERMINAL DISCLAIMER TO OBVIATE A PROVISIONAL DOUBLE PATENTING Docket Number (Optional) REJECTION OVER A PENDING "REFERENCE" APPLICATION ARC920040004US1 In re Application of: Michael Joseph Armano et al. Application No.: 10/708 962 Filed: 4/2/2004 For: Business Practices Alignment Method The owner*, International Business Machines Cop., of __100__ percent interest in the instant application hereby disclaims, except as provided below, the terminal part of the statutory term of any patent granted on the instant application which would extend beyond the expiration date of the full statutory term of any patent granted on pending reference Application Number 12/130,379 , filed on 5/30/2008 , as such term is defined in 35 U.S.C. 154 and 173, and as the term of any patent granted on said reference application may be shortened by any terminal disclaimer filed prior to the grant of any patent on the pending reference application. The owner hereby agrees that any patent so granted on the instant application shall be enforceable only for and during such period that it and any patent granted on the reference application are commonly owned. This agreement runs with any patent granted on the instant application and is binding upon the grantee, its successors or assigns. In making the above disclaimer, the owner does not disclaim the terminal part of any patent granted on the instant application that would extend to the expiration date of the full statutory term as defined in 35 U.S.C. 154 and 173 of any patent granted on said reference application, "as the term of any patent granted on said reference application may be shortened by any terminal disclaimer filed prior to the grant of any patent on the pending reference application," in the event that: any such patent: granted on the pending reference application: expires for failure to pay a maintenance fee, is held unenforceable, is found invalid by a court of competent jurisdiction, is statutorily disclaimed in whole or terminally disclaimed under 37 CFR 1.321, has all claims canceled by a reexamination certificate, is reissued, or is in any manner terminated prior to the expiration of its full statutory term as shortened by any terminal disclaimer filed prior to its grant. Check either box 1 or 2 below, if appropriate, For submissions on behalf of a business/organization (e.g., corporation, partnership, university, government agency, etc.), the undersigned is empowered to act on behalf of the business/organization. I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon. The undersigned is an attorney or agent of record. Reg. No. 53832 6/22/2009 /ramraj soundararajan/ Signature Ramrai Soundararaian Typed or printed name 703-461-7060 x 111 Telephone Number Terminal disclaimer fee under 37 CFR 1.20(d) is included. WARNING: Information on this form may become public. Credit card information should not be included on this form. Provide credit card information and authorization on PTO-2038.

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This collection of shortmation is equivalently by 3 CPR 1321. The information is required to obtain or retain a benefit by the public which is to file (and by the USPTO to process) an application. Confidentially is governed by 35 US 1.2 and 37 CPR 1.11 and 1.14. This collection is cellimated to take 12 minutes to complete, including gathering, preparing, and submitting the completed application from the USPTO Time will vary depending upon the individual gathering. Any comments on the amount of time you require to complete this form and/or suggestions for reducing this burden, should be sent to the Child Hirdmation Officer. U.S. Platest and Trademick Officer. U.S. Department of Commence, P.O. Box 150s. 150s

*Statement under 37 CFR 3,73(b) is required if terminal disclaimer is signed by the assignee (owner).